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MASISA IN BRIEF

**INVESTMENT HIGHLIGHTS** 

CORPORATE STRATEGY

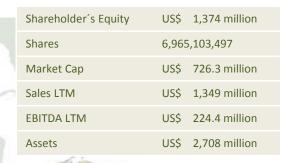
**BUSINESS UNITS** 

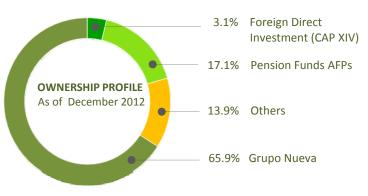
FINANCIAL PERFORMANCE

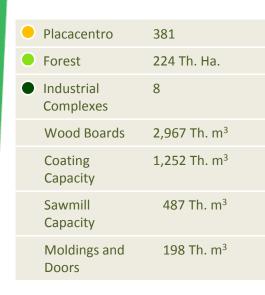


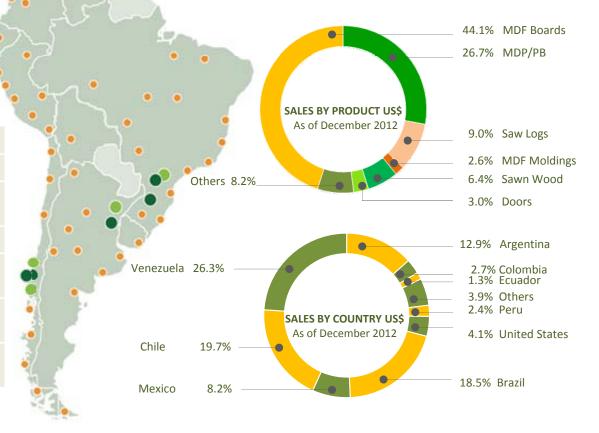
#### **FINANCIAL HIGHLIGHTS**

As of December 2012













TOP PLAYER IN PRODUCTION AND COMMERCIALIZATION OF WOOD BOARDS FOR FURNITURE AND INTERIOR ARCHITECTURE IN LATIN AMERICA

PRODUCT PENETRATION & HOUSING DEFICIT
SUPPORT GROWTH PROSPECS FOR LATIN AMERCIA

224 TH. HECTARES OF PLANTED FORESTS IN CHILE,
ARGENTINA, BRAZIL AND VENEZUELA

DISTRIBUTION OF PLANTS IN THE REGION ALLOWS PRODUCTIVE AND COMMERCIAL FLEXIBILITY

COMPETITIVE STRATEGY – DIFFERENTIATION THROUGH INNOVATION & CUSTOMER FOCUS

**SOUND FINANCIAL PROFILE** 

Strong commercial position:
ESTABLISHED AND EXPANDING ASSOCIATED
DISTIBUTION NETWORK
(PLACACENTRO)

COMMITMENT TO SUSTAINABLE
DEVELOPMENT & CORPORATE GOVERNANCE



# **STRATEGY**



#### REALIZE THE COMPANY'S MEDIUM TERM PROFITABILITY POTENTIAL

#### **CUSTOMER FOCUS**

- Grow in industrial customers, specially in Brazil
- Strengthen the Placacentro network and increase direct sales through M-Network
- Deliver value proposition to each customer segment

#### **EFFECTIVE INNOVATION**

- Reach the highest innovation rate of the industry
- Increase relevance of coated products

#### **OPERATIONAL EFFICIENCY**

- Maximize efficiency in manufacturing, optimizing production costs and achieving Overall Equipment Effectiveness (OEE) goals
- Ensure product and service quality

# INDUSTRIAL-FORESTRY SYNERGIES

 Ensure long-term fiber supply for industrial business at competitive prices by capturing growth opportunities and maximizing return

# **RELIABILITY – RESULTS – ENGAGEMENT – SUSTAINABILITY**



#### **FOREST MANAGEMENT: FSC**

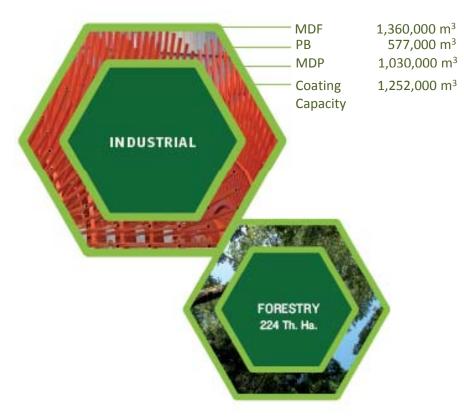
Masisa manages its forest with highest sustainability standards





# HEALTH AND ENVIROMENT: E-1 STANDARD/GREEN BUILDING COUNCIL

Masisa ensures low formaldehyde emissions to its customers and employees and supports the green building initiative



#### Industrial Unit

Core Business: Production and commercialization of wood boards for furniture and interior architecture (MDF, MDP & PB)

# • Forestry Unit

Secures wood fiber supply and maximizes forest value





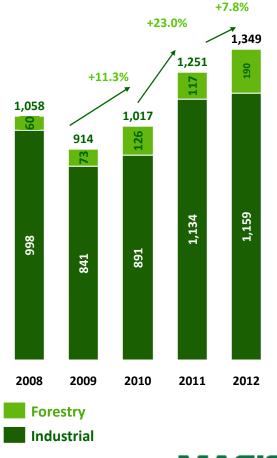
#### INDUSTRIAL BUSINESS UNIT

# MASISA'S CORE BUSINESS

(MDF, MDP & PB)

- Top player in Latin America
- Industrial sales represent 91% of total sales, US\$ 1,349 million as of
   December 2012
- New 750,000 m<sup>3</sup> MDP plant in Montenegro, Brazil started operations in June 2009
- New 300,000 m3 melamine line Brazil, started operations in June 2009
- New 40,000 m³ melamine line in Mexico, started operations in December 2010
- New 40,000 m³ melamine line in Argentina, started operations in April 2011
- New 280,000 m<sup>3</sup> MDP plant in Cabrero, Chile started operations in July 2011
- New 140,000 m3 melamine line in Brazil, will start operations in June 2013
- New 125,000 m3 melamine and painting line in Chile, will start operations in June 2013
- All production is done under the lowest formaldehyde emission standard: E-1

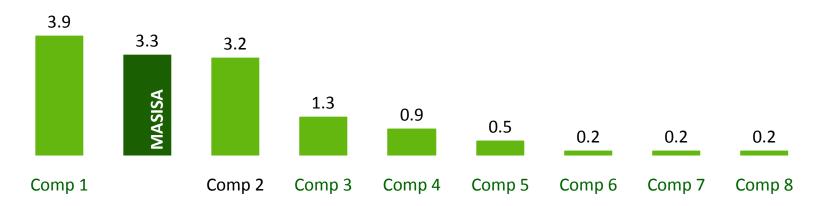
# SALES EVOLUTION (US\$ MILLIONS)





# INDUSTRIAL BUSINESS UNITS

MAJOR PRODUCERS OF MDP/PB AND MDF BOARDS IN LATIN AMERICA JUNE 2012 (MILLIONS M³/YEAR)



# INDUSTRIAL CAPACITY (Th. M³/YEAR)

Over 65% of wood board's installed capacity in Chile and Brazil

	РВ	MDP	MDF	Melamine	Sawmills	MDF Moldings	Solid Wood Doors
Chile	137	280	490	292	337	52	42
Brazil	0	750	280	520	0	0	0
Argentina	165	0	280	274	0	104	0
Venezuela	120	0	310	60	150	0	0
Mexico	155	0	0	106	0	0	0
Total	577	1,030	1,360	1,252	487	156	42



## INDUSTRIAL BUSINESS UNIT

#### **GROWTH DRIVERS**

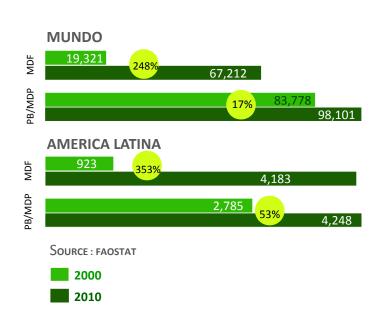
#### STRONG DEMAND GROWTH PROSPECTS FOR WOOD BOARDS FOR FURNITURE IN THE REGION:

- Relatively low MDF & PB penetration in Latin America
- Housing & Mortgage Loan Deficits
- Significant cost and transformation advantage v/s solid wood
- Environmental commitment trend discourages consumption of native wood

# MDF & MDP/PB CONSUMPTION - ( 2000 – 2010 ) ' 000 M<sup>3</sup>

- Consumption growth

   in Latin America is
   significantly higher than
   the consumption growth
   of the world
- Latin America consumption is concentrated in MDF

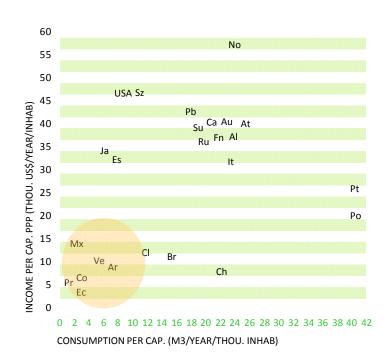




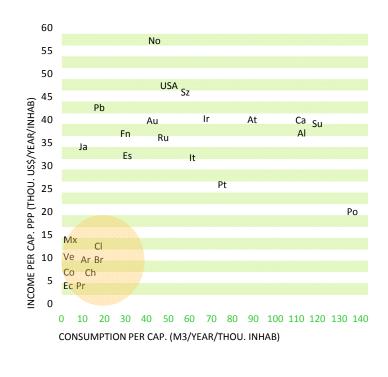
#### INDUSTRIAL BUSINESS UNIT

# **GROWTH DRIVERS**

# **MDF (2010)**



# MDP/PB (2010)



Al Germany At Austria Cl Chile Ec Ecuador Fn Finaland Ja Japon Pb Netherlands Pr Portugal Sz Swizterland Ar Argentina Br Brazil Ch China Es Spain Ir Ireland Mx Mexico Pr Peru Ru United Kingdom Ve Venezuela Au Australia Ca Canada Co Colombia USA USA It Italy No Norway Po Poland Su Sweden

Source: FAOSTAT & Masisa estimates

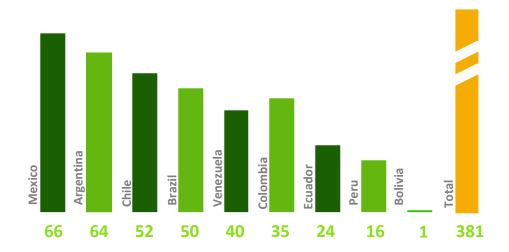


# **UNIQUE FOCUS ON CUSTOMERS**

#### PLACACENTRO NETWORK

- Direct contact with final user
- Value creation
- Better product mix
- Enables faster growth strategy

# NUMBER OF PLACACENTRO STORES PER COUNTRY (AS OF DECEMBER 2012)







## **FORESTRY BUSINESS UNIT**

- Manages 224 Th hectares of pine and eucalyptus plantations
- Provides stable value and growing cash flows
- Secures fiber supply for industrial operations at competitive costs
   while maximizing return of the forestry assets

All operations under Forest Stewardship Certification (FSC) and ISO 14001 certification

Young age profile ensures increasing harvesting volumes in the medium term

(\*) Excludes Venezuelan Plantations which are mainly on leased land

## AGE PROFILES AS OF DECEMBER 2012 (TH. HAS.)\*







# **FORESTRY BUSINESS UNIT**

## FORESTRY ASSETS DESCRIPTION AS OF DECEMBER 2012 (HAs.)

	Venezuela	Chile	Brazil	Argentina	Total
Pine plantations	84,107	76,386	10,520	28,454	199,467
Eucalytus plantations		4,517	1,003	17,180	22,700
Other species plantations	1,913	682	6		2,601
Sub - Total	86,020	81,585	11,529	45,634	224,768
Land for forestation	50,606	12,232	1,113	8,395	72,346
Conservation & protection	2,065	45,011	9,668	8,941	65,685
Other lands	8,752	6,824	752	9,413	25,741
Total	147,443	145,652	23,062	72,383	388,540

# IFRS FORESTRY BOOK VALUE AS OF DECEMBER 2012 (US\$ MILLIONS)

	Plantations	Lands	Total
Chile	321	269	590
Argentina	143	94	237
Brazil	31	48	79
Venezuela**	29	1	30
Total	523	412	935



<sup>\*\*</sup> Venezuela's plantations are mainly on leased land

# **CONSISTENT GROWING SALES**

# CONSOLIDATED SALES (US\$ MILLIONS)



## SALES VOLUME BY MAIN PRODUCTS (US\$ MILLIONS)

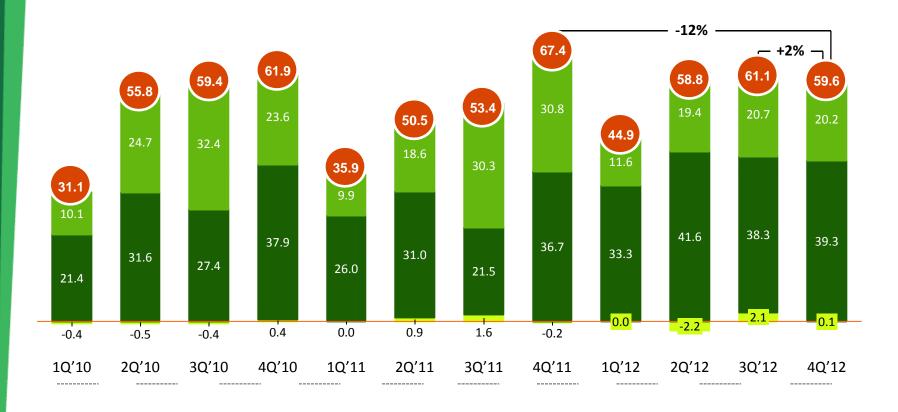
	December	December	Growth
	2011	2012	
MDP/PB	350	360	2.9%
MDF	563	595	5.7%
Sawn wood	74	87	17.6%
Saw logs	117	121	_ 3.4%
Others	147	186	26.5%
Total	1,251	1,349	7.8%

#### SALES VOLUME BY MAIN PRODUCTS (000 M3)

	December	December	Growth
	2011	2012	
MDP/PB	983	958	-2.5%
MDF	1,065	1,066	0.1%
Sawn wood	258	258	0.0%
Saw logs	3,249	2,739 _	-15.7%
Others	424	171	-59.7%
Total	5,979	5,192	-13.2%



# EBITDA EVOLUTION 2010 – 2012 (US\$ MILLIONS)







# INCOME STATEMENT

# INCOME STATEMENT (US\$ MILLIONS)

	2011	2012	Var. %
Sales		1,349,321	7.8%
Gross Margin	254,041	293,454	15.5%
% over sales	20.3%	21.7%	
Other Operating Revenue	89,780	49,337	-45.0%
Sales, General, Administrative and other expenses	-168,623	-190,020	12.7%
SG&A/Sales (%)	13.5%	14.1%	
Other Operating Expenditures	-26,057	-50,082	92.2%
Net Financial Expense	-44,370	-44,981	1.4%
Exchange Rate Differences & Monetary Correction	-11,831	-1,756	-85.2%
Taxes	-18,522	-5,242	-71.7%
Net Income	68,929	45,159	-34.5%
EBITDA	207,276	224,433	8.3%
EBITDA margin (%)		16.6%	



# BALANCE SHEET (US\$ MILLIONS)



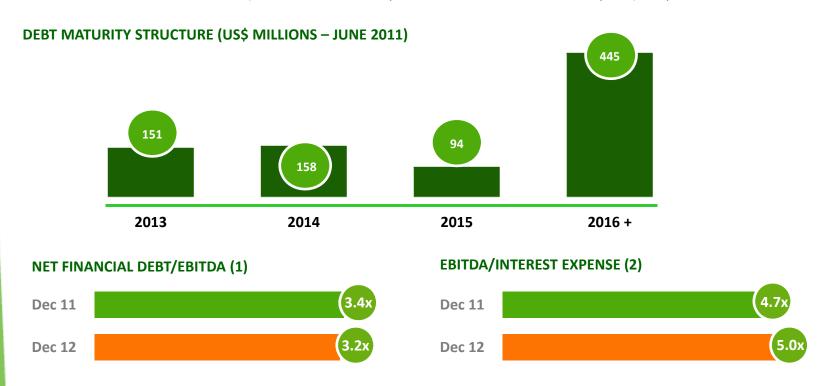
	2009	2010	2011	2012
Net Financial Debt/EBITDA <sup>1</sup>	3.6x	3.1x	3.4x	3.2x
Leverage <sup>2</sup>	0.8x	0.9x	0.9x	0.9x

- (1) EBITDA of the last 12 months period ended on December 31 of each year
- (2) Leverage= Net Total Liabilities / Equity + Minority interest



#### FINANCIAL PROFILE

- Continuous growth while maintaining a sound financial profile
- Proven access to financial and capital markets:
   In 2012 the Company successfully refinance US\$ 120 millions in long term loans
- Masisa holds and A-Stable (domestic scale) and BB Stable (international risk ratings by Fitch)
- Sound debt maturity structure
- Successful Bond issue in Chile (UF 1 million; tenor 5 years and UF 1 million; tenor 21 years) of aprox. US\$ 95 millions



- (1) Considers EBITDA of the last trailing 12 month periods
- (2) Considers EBITDA and Financial Expense of the last trailing 12 month periods

#### **INVESTMENTS**

- ➤ 2010 Capex: US\$ 90 million app.
- ➤ 2011 Capex: US\$ 100 million app.
- ➤ 2012 Capex: US\$ 110 million app.

#### Recent Projects:

- New MDP plant in Montenegro, Brazil. Capacity:
   750,000 m3 with a melamine line of 300,000 m³.
   Capex: US\$ 140 million. Started operations in June
   2009
- New MDP plant in Cabrero, Chile. Capacity:
   280,000 m³.
   Capex: US\$ 59 million. Started operations in third
   quarter of 2011

#### Projects 2012

- Acquisition of resin plant Arclin Mexico: US\$ 8.8 million
- Acquisition of Rexcel México: US\$ 54 million (subject approval of Mexican authorities)
- New melamine line Brazil: US\$ 11 million
- New melamine and panting line Chile: US\$ 19 million

